

Question Number:	Question asked by:	Subject:
LEADER OF THE COUNCIL		
Councillor Hamida Ali		
CQ034-21	Cllr Lynne Hale	Croydon Park Hotel Pre-Application Discussions
CQ026-20	Cllr Robert Canning	Chief Executive Performance Assessment Standards
CQ027-20	Cllr Robert Canning	Chief Executive Performance Target Setting
CQ028-20	Cllr Robert Canning	Chief Executive Performance Assessment Evaluation
CQ029-20	Cllr Robert Canning	Council response to Staff and Chief Executive Performance
CABINET MEMBER FOR SUSTAINABLE CROYDON		
Councillor Muhammad Ali		
CQ023-21	Cllr Robert Ward	Parking tickets in the area of Addington Park over the weekend of Garage Nation music festival
CQ027-21	Cllr Andrew Pelling	Pedestrian Crossing for Vulnerable Residents
CQ029-21	Cllr Andrew Pelling	158 Bus Shelters
CQ030-21	Cllr Robert Canning	New Bus Shelters
CABINET MEMBER FOR HOMES		
Councillor Patricia Hay-Justice		
CQ024-21	Cllr Lynne Hale	Queens Gardens and Night Watch Activities
CQ035-21	Cllr Lynne Hale	Axis Responsive Repairs & Voids Contract
CQ037-21	Cllr Lynne Hale	Investing in our Borough - CAYSH Young People and Care Leaver's Service - Extension of Contract
CABINET MEMBER FOR RESOURCES AND FINANCIAL GOVERNANCE		
Councillor Callton Young		
CQ002-21	Cllr Simon Brew	IT Savings
CQ018-21	Cllr Andrew Pelling	CQ066-18 Update (Council Tax)
CQ026-21	Cllr Andrew Pelling	Press, Communication and Engagement Staffing
CQ032-21	Cllr Andrew Pelling	Contact Centre
CQ038-21	Cllr Robert Ward	Sale of the Croydon Park Hotel
CQ039-21	Cllr Robert Ward	Sale of the Croydon Park Hotel
CQ003-22	Cllr Simon Brew	Expenditure during 2019-20, 2020-21, 2021-22
CABINET MEMBER FOR CULTURE AND REGENERATION		
Councillor Oliver Lewis		
CQ009-21	Cllr Robert Canning	Follow up to CQ005-21 (Purley Way Masterplan - development strategy)
CQ040-21	Cllr Robert Ward	Sale of the Croydon Park Hotel

Councillor H. Ali

CQ034-21 asked by Lynne Hale:

“Please could you advise if there have been any pre-application discussions relating to the Croydon Park Hotel site and if so, please could you advise the date/s these took place.”

Reply

As part of the marketing process to sell the site the council provided a range of information that was available to all potential bidders. This included information on the planning history of the sites and planning policies. All bidders were also offered an opportunity meet, informally, with council planning staff to discuss Croydon’s planning context and policy on the sites.

Pre-application discussions are confidential due to commercial considerations. If a planning application is made, all relevant pre-application discussions are released as part of the process to determine a planning application.

CQ026-20 from Councillor Canning

Councillor Hamida Ali

“Against what standards, competences, targets or objectives was the Chief Executive's performance assessed and evaluated between July 2016 and August 2020?”

CQ027-20 from Councillor Canning

Councillor Hamida Ali

“Who at Croydon Council was responsible for determining and specifying the Chief Executive's performance standards, competences, targets or objectives between July 2016 and August 2020?”

CQ028-20 from Councillor Canning

Councillor Hamida Ali

“Who at Croydon Council was responsible for assessing and evaluating the Chief Executive's performance between July 2016 and August 2020 and how many performance evaluations were undertaken in this period?”

CQ029-20 from Councillor Canning

Councillor Hamida Ali

“What steps or actions does Croydon Council take to deal with unsatisfactory performance amongst members of staff and what steps or actions in this regard, if any, were undertaken in relation to the Chief Executive's performance in each twelve month period between August 2016 and August 2020?”

Reply

There are no formal Human Resources records retained of performance appraisal meetings between the former Council Leader and the previous Chief Executive. There is also no formal record of the Council invoking capability or disciplinary procedures with regards to the previous chief executive.

The Council is putting into place formal arrangements for the current Leader of the Council to appraise the Chief Executive, modelled on best practice from other local authorities and with LGA guidance and with a role for other elected members and advice provided by the Chief People Officer

CQ023-21 from Councillor Robert Ward

Councillor

“Please advise how many tickets were issued for parking offences over the weekend of 14th/15th August in the area around Addington Park. This should include, but not be limited to Addington Village Road, Kent Gate Way, Gravel Hill, and Spout Hill. The residential areas nearby should also be included.”

Reply

Road	PCN Issued
Addington Village Road	4
Kent Gate Way	0
Spout Hill	0
Roxton Gardens	0
Boundary Way	0
The Wickett	0
Spout Hill	0
Forge Mews	0
Bridle Way	0
Total	4

CQ027-21 from Councillor Andrew Pelling

“If the planned new Sainsbury’s goes ahead on the very busy Brighton Road would the council be willing to look at introducing a pedestrian crossing for the use of vulnerable residents at Whitgift House?”

Reply

Brighton Road is part of the Strategic Road Network that TFL manages rather than Croydon Council. We will continue to work with TFL to try to improve the road layout and crossings for pedestrians.

CQ029-21 from Councillor Andrew Pelling

“Planning papers indicate that in Waddon ward there are 11 of the missing bus shelters awaited of the 158 bus shelters awaited in Croydon. As at September 21st Waddon ward residents have contacted their councillors to ask when the new bus shelters will be installed as many are looking forward to having the chance again to sit at bus stops and to be better sheltered in the upcoming more inclement weather. Will the 158 bus shelters in Croydon be in place before the clocks go back and, if not, how many are expected to be in place by October 31st?”

Reply

As you may be aware, the bus shelter contract with JCDecaux ended in March 2021 and unfortunately they were not willing to extend this for any period of time despite Council requests. Subsequently, they removed their bus shelters over the summer. The Council have completed a full tender process and have appointed a new company to install replacement bus shelters and street furniture as part of our ongoing programme and commitment to offer our residents in the Borough a better service.

The new bus shelter installation will begin imminently. Unfortunately we do not have specific timings as yet as the deployment is dependent on gaining planning permission for Digital Advertising consent. For your interest, the application for the first batch of sites has already been submitted to Planning.

The new shelters are part of a wider plan to develop more environmentally-friendly public services. We thank you for your patience whilst the installation is carried out.

Councillor M. Ali

CQ030-21 asked by Robert Canning:

“Many bus shelters in Croydon, including in Waddon, were removed during the spring with residents informed that new and improved shelters would be provided this autumn. We are now in autumn - and the weather is deteriorating - but no new shelters have been installed. Why is this? And when can residents now expect to see the new shelters that they were promised? And why were the old shelters removed so far in advance of the new shelters being ready?”

Reply

As you may be aware, the bus shelter contract with JCDecaux ended in March 2021 and unfortunately they were not willing to extend this for any period of time despite Council requests. Subsequently, they removed their bus shelters over the summer. The Council have completed a full tender process and have appointed a new company to install replacement bus shelters and street furniture as part of our ongoing programme and commitment to offer our residents in the Borough a better service.

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The new shelters are part of a wider plan to develop more environmentally-friendly public services. We thank you for your patience whilst the installation is carried out.

CQ024-21 from Councillor Lynne Hale

Councillor Hay-Justice

“Please could you advise when the works at Queen's Gardens will be completed and it will re-open to the public.

Please could you advise what arrangements will be in place for the nightly Nightwatch activities?”

Reply:

It is anticipated that Queens Gardens will be ready to re-open for February 2022, following the completion of the final Block. There are ongoing discussions regarding the provision of a café or stepped access to the north western corner. It should be noted that this element may not be completed by February but will not prevent the remainder from being opened and enjoyed by local residents.

The Council continues to work closely with Nightwatch to discuss their location and future plans.

Councillor**CQ035-21 asked by Lynne Hale:**

"I understand that the Axis Responsive Repairs & Voids Contract was due for a break clause Review in March 2021.

Please could you advise the process taken with respect to this Review and why it did not go to Cabinet?"

Reply

In line with the Council's Tender and Contract Regulations, this contract extension was approved by the Contracts & Commissioning Board on 17 December 2020. Contract extensions are approved by officers in consultation with Lead Members. Reference does not need to be made back to Cabinet because the original contract award decision provides the necessary delegations to approve extensions.

Councillor Oliver Lewis

CQ037-21 asked by Lynne Hale:

“I note that the Service is commissioned to carry a caseload of 29 young people at any one time. Please advise how the Council monitors the use of the service. In extending the contract and in terms of quality of provision and value for money, what consideration was given to the caseload of 29 and whether this is the right number. Please also advise and with reference to the Ofsted Report, what improvements have been made so far in terms of provision for 16 - 17 year olds.”

Reply

All housing-related support providers are required to provide quarterly performance reports including information on service usage and KPIs relating to the service delivered to the Council for monitoring purposes. Additionally, periodic contract management meetings take place and these can be supplemented by announced and unannounced visits to services, to ensure best practise.

Currently the service works with 85 young people, 29 of whom receive floating support, and 56 are in supported accommodation. All of these young people receive keywork support, with those in accommodation either receiving an intensive housing management and visiting support service, or keywork support within 24hr staffed/concierge monitored accommodation.

The figure of 29 floating support cases at any one time is a historic arrangement, which is currently under review. The Council are conducting a needs assessment in order to review the overall service, using data and the views of young people. The recommissioning of this service is due for completion by September 2022.

In regards to the improvements to services for 16-17 year olds, there have been three significant developments that improve our services to this cohort, as further detailed below:

1. A renewed process has been instigated through in-housing the Drop In Zone and Youth Offending Housing Support services (previously commissioned to CAYSH). This has resulted in the offer for 16-17 year old people presenting as homeless being more effectively managed by the council's Housing and Children's Social Care teams (whilst producing a saving of £54,556). This ensures, as per OFSTED's observation, that all 16-17 year olds who present to Housing Children Services now have an *assessment of need* under Section 17 of the Children Act 1989.
2. The Supported Lodgings Contract (also managed by CAYSH) was re-procured via an open process for a one year term at £99,999 (a saving of £43,001) and re-configured to move on existing long-term residents into their own accommodation where possible, and to work more with 16-17 year olds in housing need. This renewed offer has been available since 1 May 2021.
3. For young people with higher needs, 3 emergency bed spaces were negotiated in the Young People and Care Leaver's Service contract extension, sitting within the current provision and cost envelope. The new

arrangement was agreed 1 October 2021, and the emergency bed spaces are due to be fully operational by 30 January 2022.

All of these will continue to improve the capacity of the Council to respond to young people in need when they present to us.

CQ002-21 from Councillor Simon Brew

Councillor Callton Young

Paragraph 5.5 from the [Croydon Renewal Improvement Plan update](#), reported to 14 December 2020 Cabinet meeting, states:

Contract procurement will deliver significant savings in 2021/22, based on core IT contracts that expire in May 2022 covering data centre and cloud hosting, end user technical support, IT infrastructure, hosting and networks, mobile phones, print and telephony.

- 1) Given that a major emphasis of the Recovery Plan is an increased reliance on the use of IT to drive savings particularly in communication with residents, I would have thought that expenditure on IT is more likely to rise than fall.

Could you please advise me on which items in your list above is expenditure likely to:

- a. Increase
 - b. Reduce
 - c. Stay the same
- 2) How do you think expenditure will be reduced, for example as a result of generously-minded suppliers, or perhaps reduced demand, and if the latter, then which services will suffer?
 - 3) How much saving on IT do you currently expect to make during FY 2021-22?
 - 4) If you have been able to identify cost savings, why were these not implemented much earlier, given that the Council has failed to live within its budget for each of the last three years?

Reply

- 1) ***Given that a major emphasis of the Recovery Plan is an increased reliance on the use of IT to drive savings particularly in communication with residents, I would have thought that expenditure on IT is more likely to rise than fall.***

Could you please advise me on which items in your list above is expenditure likely to:

- a. Increase***
- b. Reduce***
- c. Stay the same***

The savings identified are based on current contracts and service delivery supplier costs.

The Council is migrating services from the data centre to cloud hosting. This brings a number of benefits including cost saving from termination of the data centre contract in 21/22. There are also cost savings through replacing IT infrastructure components with lower cost cloud options.

The mobile phone contract will terminate in May 22 and will be re-procured. This is expected to reduce costs due to a more competitive market and by reducing the number of corporate mobile phones.

End user technical support expenditure will reduce in line with restructures and a net reduction in staffing costs.

The print contract is expected to generate savings due to a reduction in the number of Council buildings, increased working from home and a reduction in the use of printed documents across the Council.

The hosting and networks contracts are due to end in May 22. The current supplier has been asked to provide quotes for 12- and 24-month extensions. These are expected to provide savings in 22-23 due to a reduction in the complexity and scope of the infrastructure and through the supplier offering a saving.

The telephony contract will be re-tendered in 2021, it is expected to provide a saving from 22-23 onwards but this is considered high risk as the new costs are as yet unknown.

CDS are procuring a low-code rapid software development product on a 5-year term which allows for the improvement of online services internally and for residents. This platform brings with it an almost limitless opportunity to improve services for our residents and businesses, driving down the cost of providing online services, reducing expenditure on existing systems and reducing demand on staff, reducing calls to the contact centre and increase self-service from residents.

New digital transformation projects for the council (i.e. redesigning more of our services for the digital age and increasing self-service for residents) will be assessed on a case-by-case basis and commence to a project if they have a robust and verified invest to save business case. It is expected that these transformational projects will require additional funding (hence the focus on robust invest-to-save cases) as CDS does not have capacity for large scale digital transformation outside of products being built on the low-code platform mentioned above.

2) How do you think expenditure will be reduced, for example as a result of generously-minded suppliers, or perhaps reduced demand, and if the latter, then which services will suffer?

Savings proposals for 21-22 are based on known contract reductions as detailed below. Savings for 22-23 and beyond are based on assumptions around procurement of new suppliers, extensions are reduced rates with some current suppliers and as such have been rated as higher risk.

3) How much saving on IT do you currently expect to make during FY 2021-22?

390k savings are expected on IT contracts in 21/22.

- 300k from the closure of the data centre in May 2021
- 40k savings from a continued reduction in print usage
- 50k savings on end user support and licencing based on a net reduction of LBC staff of 90

4) If you have been able to identify cost savings, why were these not implemented much earlier, given that the Council has failed to live within its budget for each of the last three years?

- 300k savings from the closure of the data centre can only be realised once the migration to the cloud is complete and data centre is fully decommissioned and closed which is due to happen in May 2021.
- 40k reduction in print usage is due to staff not being in the office
- 50k savings based on end user support and licencing are based on outcomes of council-wide restructures
- Savings for future years are based on scheduled end dates of significant multi-year contracts which allows for re-procurement and negotiation. Other savings are due to new technology becoming sufficiently mature, in particular the move to cloud solutions. There are also savings expected due to a reduction in Council buildings.

CQ018-21 from Councillor Andrew Pelling

Councillor Callton Young

“I would like an update to the answer to council question CQ007-19 to reflect the passage of time since that question was posed?”

Reply

As attached.

	2019A	2019B	2019C	2019T	2019TA	2019TB	2019TC	2019TD	2019TE	2019TF	2019TG	2019TH	2019TI	2019TJ	2019TK	2019TL	2019TM	2019TN	2019TO	2019TP	2019TQ	2019TR	2019TS	2019TT	2020T1	2021T022	
SCHOOL TAX	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
GRAND TOTAL	305.2	374.55	508.16	522.35	545.94	556.41	655.58	664.74	672.60	679.80	682.37	684.14	672.24	1013.22	1033.26	1035.83	1137.86	1155.11	1165.11	1171.29	1171.29	1278.15	1340.73	1340.73	1462.63	1524.45	
PERCENT CHANGE																											
Property Tax	1.45%	36.76%	2.90%	3.90%	9.79%	4.08%	-1.73%	0.99%	26.84%	7.20%	4.99%	4.44%	3.97%	4.81%	3.84%	1.97%	0.80%	0.80%	1.68%	0.80%	3.39%	4.39%	4.93%	5.93%			
Local Tax																											
TOTAL	499%	499%	499%	499%	499%	499%	499%	499%	499%	499%	499%	499%	499%	499%	499%	499%	499%	499%	499%	499%	499%	499%	499%	499%	499%	499%	
Administrative	333,860	443,258	487,268	511,376	514,633	555,848	553,388	541,511	627,358	674,344	671,144	668,832	746,434	848,384	852,742	932,332	1,018,623	1,039,868	1,147,581	1,052,229	1,246,210	1,513,846	1,543,103	1,601,003	1,816,187	1,920,817	
Capital Expenditure	258,126	381,250	379,274	364,024	298,055	342,467	311,648	336,258	349,075	351,120	351,411	458,119	436,676	275,021	351,537	354,622	358,200	358,031	294,448	358,122	337,720	301,848	351,434	289,035	337,232	337,232	
Transfer	14,704	4,004	5,606	5,005	4,844	3,026	8,004	3,709	2,085	17,194	-37,004	-6,626	3,500	13,164	2,861	-4,409	-3,909	7,264	-10,826	-8,376	-16,224	-2,224	3,615	16,440	14,704	15,244	
GRAND TOTAL	666	828	872	880	857	905	893	893	905	905	905	905	905	1,127	1,144	1,144	1,214	1,214	1,214	1,214	1,214	1,214	1,214	1,214	1,214	1,214	
Operating	467	601	652	657	642	666	654	654	666	666	666	666	666	814	814	814	814	814	814	814	814	814	814	814	814	814	814
Capital Expenditure	147	219	220	223	145	176	176	176	176	176	176	176	176	113	113	113	113	113	113	113	113	113	113	113	113	113	113
Transfer	52	108	100	100	70	63	63	63	63	63	63	63	63	80	80	80	80	80	80	80	80	80	80	80	80	80	80
Administrative	14,704	4,004	5,606	5,005	4,844	3,026	8,004	3,709	2,085	17,194	-37,004	-6,626	3,500	13,164	2,861	-4,409	-3,909	7,264	-10,826	-8,376	-16,224	-2,224	3,615	16,440	14,704	15,244	
Transfer	138,126	186,250	188,024	175,711	115,762	122,717	122,717	122,717	122,717	122,717	122,717	122,717	122,717	122,717	122,717	122,717	122,717	122,717	122,717	122,717	122,717	122,717	122,717	122,717	122,717	122,717	122,717
Capital Expenditure	5,606	5,606	5,606	5,606	5,606	5,606	5,606	5,606	5,606	5,606	5,606	5,606	5,606	5,606	5,606	5,606	5,606	5,606	5,606	5,606	5,606	5,606	5,606	5,606	5,606	5,606	5,606

Notes:
 1. Certain Revenue Expenditure has increased due to a number of one-time credits back in those such as Bonuses and grounds maintenance.

Signed by Councillor Hamida Afi, Leader of the Council

Signed by Councillor Stuart King, Cabinet Member for Croxford Renewal

Date: 1st January 2022

CQ026-21 from Councillor Andrew Pelling

“Please advise of the number of posts in our Press, Communication and Engagement team, the number of vacancies and the annual budget spend.”

Reply

The corporate communications and engagement service, comprising internal communications, media relations, external communications and consultation and engagement, has 10.5 posts. There is currently one vacancy. The overall service budget is £635,000.

Councillor Young

CQ032-21 asked by Andrew Pelling:

“How much of the authority's contact centre provision is being operated remotely?”

Reply

Prior to March 2020 the contact centre worked 100% of their time from BWH. At the start of the pandemic we moved the contact centre to all work remotely. Since September 2021 we have moved to a hybrid model with 25% of the contact centre working from BWH.

Signed by Councillor Callton Young, Cabinet Member for Resources and Financial Governance

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23rd March 2022

Councillor Callton Young

CQ038-21 asked by Robert Ward:

“As I understand contracts have now been exchanged on the sale of the Croydon Park Hotel, would you please provide the following:

- *The price paid by the Council for the Croydon Park Hotel.*
- *The ancillary costs that the Council incurred as part of the purchase.*
- *The excess costs that the Council carried due to the hotel ceasing to function.*
- *The sale price to be paid by the purchaser of the Croydon Park Hotel.*
- *The ancillary costs that the Council incurred as part of the sale process.”*

Reply

- *The hotel was purchased on 5 September 2018 for £29.8m*
- *The total purchase costs including SDLT were £1.509m*
- *The total excess cost incurred by the Council allowing for income received and loan costs was £1.065m from 5/9/18 to 21/12/21*
- *The sale completed on 21 December 2021 and the price achieved was £24.9m following a competitive bidding process achieving above market value despite current post-pandemic property impacts, particularly in the leisure sector*
- *The total disposal cost incurred was £135,252*

Signed by Councillor Hamida Ali, Leader of the Council



**Signed by Councillor Callton Young, Cabinet Member for Resources
& Financial Governance**

A handwritten signature in black ink, consisting of a large, stylized initial 'C' followed by a horizontal line and the letters 'M'.

Councillor Callton Young


CQ039-21 asked by Robert Ward:

"Please provide the completion date for the sale of the Croydon Park Hotel."

Reply

The hotel sale completed on 21 December 2021

Signed by Councillor Hamida Ali, Leader of the Council

A handwritten signature in black ink, appearing to read 'A. Ali', written in a cursive style.

**Signed by Councillor Callton Young, Cabinet Member for Resources
& Financial Governance**

A handwritten signature in black ink, appearing to read 'C. Young', written in a cursive style.

Councillor Young

CQ003-22 asked by Councillor Simon Brew:

“For each of the three years: 2019-20, 2020-21, 2021-22:

a. Please advise me what has been the total expenditure on consultancy fees to Grant Thornton specifically for the work associated with the two RIPIs which were issued in 2020 & 2022. This should exclude any fees for standard audit work.

b. What has been the total expenditure on Grant Thornton consultancy fees for other, non-RIPI work excluding audit on each of the three years?

c. What has been the total expenditure in each of the three years on other financial, management & engineering consultants, such as PWC & Mott Hay, who were also called in?

d. What has been the total cost in each year of paying advisers on the Improvement & Assurance Panel?”

Response

- a. The Council has paid £65,000 for the RIPI in 2020. No payment has been made to Grant Thornton for the 2022 report as yet. We have not yet been advised of the costs for the second RIPI in 2022. Grant Thornton are required to engage with the Public Sector Audit Appointments (PSAA) before any fees can be finalised. To note these are not consultancy fees but statutory fees the Council is required to pay for Grant Thornton’s work on the Council’s audit.
- b. No work has been undertaken by Grant Thornton for the Council beyond work falling in the scope of the standard audit contract and for the two RIPIs.
- c. *Please see table below.*

Consultancy	2019.20	2020.21	2021.22	Comments
PwC	£47,250	£239,808	£80,235	Further costs being finalised for work on the CAH/CAT LLP advice. Not yet billed or paid for.
Richard Penn Consultancy	£0	£0	£18,200	
Savills	£4,600	£0	£275,827	
GEN2 Property Ltd	£0	£0	£21,900	

- d. The Council has paid £205,370 to advisers on the Improvement and Assurance Panel. The costs breakdown as follows: 19/20 -£0, 20/21 - £19,600, 21/22 - £185,770.

**Signed by Councillor Callton Young, Cabinet Member for Resources
and Financial Governance**

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21st March 2022

CQ009-21 from Councillor Robert Canning (supplementary to CQ005-21)

Councillor Oliver Lewis

CQ005-21

'What rationale, evidence base or justification underpinned the development strategies in the draft Purley Way Masterplan for 12 storey tower blocks at the Old Waddon Goods Yard, Fiveways and Waddon Way centres given that a 12 storey building would be at least 50 per cent taller than the height of existing buildings in these parts of Waddon?'

CQ009-21

"Further to the answer to CQ005-21 - and accepting that the Purley Way offers considerable scope for new high-density housing and a wish to avoid monotonous densities - what rationale, evidence base or justification underpins the proposals in the draft Purley Way Masterplan for 12 storey tower blocks at the Old Waddon Goods Yard, Fiveways and Waddon Way centres?"

Reply

CQ005-21 (Pages 2)

CQ009-21 (Pages 3)

CQ005-21

The Local Plan Review has identified the Purley Way as a transformation area that can significantly contribute to the borough's housing target as determined by the London Plan 2021. From the beginning the shared brief for the Mayor's Homebuilding Capacity Fund funded masterplan was to deliver a design-led and deliverable approach to where significant housing growth could be accommodated as part of mixed use development in the Purley Way area. The masterplan is informed by an in-depth evidence base undertaken by a multidisciplinary design team, covering urban design and heritage, socio-economic analysis, viability analysis, and transport analysis. The work was brought together as a whole and was expressed and referenced in the draft masterplan.

One of the five overarching strategies for the masterplan 'Form: Shaping the transformation area' includes the following points:

- Subdividing the Purley Way as a series of segments, rather than one homogenous transport corridor
- Distribute building heights avoiding canyon-like streetscape
- Cluster taller marker buildings around the proposed local centres to improve legibility

These points provide overarching justification for having high density at a number of key locations in order to avoid monotonous densities throughout, which exacerbates the existing 'corridor' condition and fails to establish new centres along the Purley Way.

CQ009-21

The Purley Way Masterplan area, as part of the Local Plan Review, is one of the strategic options that will enable the borough to deliver a portion of the London Plan 2021 housing target of 2,079 per annum to 2029. To achieve this, whilst also avoiding a monotonous 'canyon-like' streetscape along the Purley Way, there is a requirement to deliver greater density at key strategic points across the masterplan area in order to highlight the new centres being brought forward and where the concentration of new uses and activity will occur.

The townscape rationale behind the Old Waddon Goods Yard and Fiveways Triangle sites being strategic locations for greater density is set out in the Strategic Masterplan as follows:

- *The sites are key approaches for arrivals from Waddon Station, and also southbound arrivals after crossing the raised bridge*
- *The sites are within an emerging key centre - clusters of taller buildings will reinforce the status as a local centre*

The consultant design team also took into consideration the density of recently delivered developments to assess appropriate densities within the new proposed centres and undertook testing of massing from street views. To the south-east of the Fiveways Triangle site is a new development that goes up to 8 storeys. Given the Old Waddon Goods Yard and Fiveways Triangle sites are much more of a focal point and in more prominent locations than this recent development, it in part provides justification for delivering greater height at these sites, in order to create an appropriate hierarchy across the emerging townscape.

Similarly for the sites located within the proposed Waddon Way centre, justification for greater heights is set out in masterplan, as follows:

- to respect and respond positively to the height of existing buildings, in line with relevant borough-wide policies
- to avoid monotony and create an interesting streetscape across Waddon Way Centre
- to respond appropriately to key public spaces and Purley Way Playing Fields as well as heritage assets
- key approaches have been established through a movement hierarchy within Waddon Way Centre and the quality of buildings will be of significant importance in ensuring a successful and legible centre.
- marker buildings are placed in key long approach views and key corners to create a better sense of orientation and legibility within each distinct centre.

Councillor Oliver Lewis

CQ040-21 asked by Robert Ward:

“Attached below are two documents showing information on money that was spent on the refurbishment of the Fairfield Halls.

The first is the response to a Council Question on how grants made to the Council by Coast to Capital were spent. The second is from Council reports related to the Council recognising the costs of the Fairfield Halls refurbishment, being a total of £69.261 million (as identified in Appendix 1), as capital expenditure rather than as a Capital Loan to Brick by Brick.

Would you please reconcile these two pieces of information regarding how the Coast 2 Capital money was spent as they appear to be mutually inconsistent?”

Reply

		Funding	
CAPEX on FFH by BBB		C2C Grant	LBC Loan
Fairfield Halls	*£68,805,400	(£10,250,000)	(£58,555,400)
Fairfield Public Realm	*£180,885	0	* (£180,885)
Fairfield Car Park	*£174,844	0	* (£174,844)
Total	*£69,161,129	(£10,250,000)	* (£58,911,129)

** Subject to due diligence and amendments*

CAPEX on FFH by LBC		C2C Grant	LBC Loan
Other Public Realm in the vicinity of Fairfield Halls	*£2,700,000	* (£2,700,000)	

** Subject to due diligence and amendments*

Signed by Councillor Hamida Ali, Leader of the Council

A handwritten signature in black ink, appearing to read 'Hamida Ali', written in a cursive style.

Signed by Councillor Oliver Lewis, Cabinet Member for Culture and Regeneration

A handwritten signature in black ink, appearing to read 'Oliver Lewis', written in a cursive style.